MARCH 31, 2006

EL PASO DOWNTOWN PLAN







THE PLAN "To become a leading American city."

302.5 ACRES

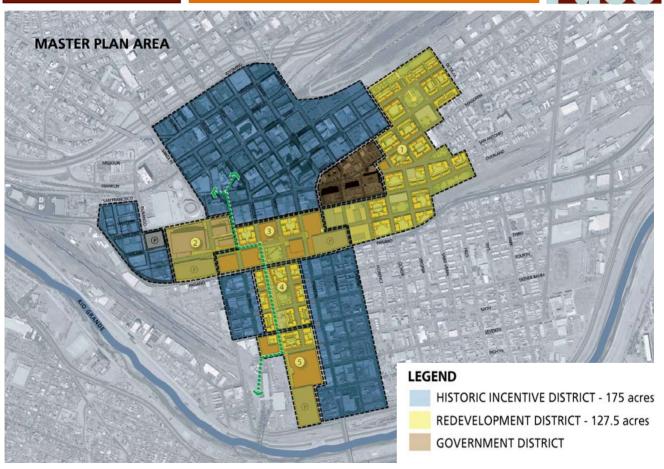




MASTER PLAN AREA

302.5 ACRES





HISTORIC INCENTIVE DISTRICT

175 ACRES





HISTORIC INCENTIVE DISTRICT















HISTORIC RETAIL DEVELOPMENT

PASADENA, CA



- Initiated in 1980
- 22-block Pasadena redevelopment district
- Over 200 historic buildings
- City invested \$20 million in parking to attract businesses
- Average annual rent 1983-2003: \$2.40 per sq.ft. to \$36.00 per sq.ft. (96% leased)
- Residential units in 1983 . . . 300; in 2003 . . . 2,500 (95% occupied)
- 6,000 new jobs created
- 25,000 30,000 weekend visitors





HISTORIC INCENTIVE DISTRICT

175 ACRES





REDEVELOPMENT DISTRICT

127.5 ACRES

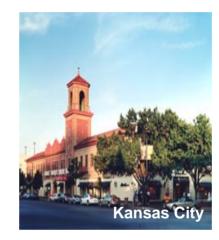


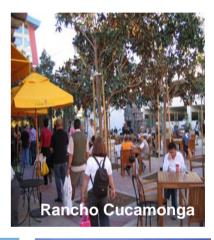


URBAN LIFESTYLE RETAIL















URBAN LIFESTYLE CENTER

THE MARKET COMMON, ARLINGTON, VA



- 10 acres in Arlington, Virginia
- 240,000 sq.ft. of retail
- 300 apartments
- 87 townhomes
- 100,000 sq.ft. office space
- 1,200 parking spaces

RESULTS

- 700,000 sq.ft.
- Property tax revenue \$22 million/yr



URBAN RETAIL

CITY PLACE, LONG BEACH, CA



- New "Main Street" environment
- 475,000 sq.ft. of retail
- 340 residential multi-story unit
- 139-room hotel
- Parking for 2,900
- Highly successful retail
- Cost \$75 million
- Opened in 2002





MIXED USE RESIDENTIAL









URBAN RETAIL

LAS AMERICAS, SAN DIEGO METRO AREA, CA



- Bi-national public/private partnership San Ysidro Redevelopment Project Area
- 670,000 sq.ft. of "urban village" open-air retail + restaurants
- Across the street from 500,000 sq.ft. power center

RESULTS

- 2,000 new jobs
- Est. \$300+ million yearly sales
- \$20+ million in property taxes
- \$50+ million in sales tax revenue





MERCADO

OLVERA STREET, LOS ANGELES, CA



- 27 historic buildings with a traditional Mexican-style plaza
- Part of El Pueblo de Los Angeles Historical Monument, a department of the City of Los Angeles

RESULTS

- Highly profitable retail
- 2 million visitors per year





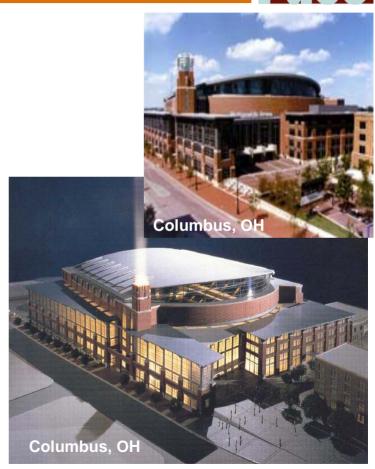
URBAN ARENA/ CONFERENCE FACILITIES

COLUMBUS OHIO ARENA, COLUMBUS OH



Population 711,000

- University Town
- 19,500 seats for basketball
- 685,000 sq.ft. arena
- 500 units housing
- 65,000 sq.ft. 8-plex cinema
- Indoor/outdoor performance hall



URBAN ARENA/ CONFERENCE FACILITIES

KNICKERBOCKER-PEPSI URBAN ARENA, ALBANY NY



Population 290,000 in county

- Completed in 1990 Located downtown
- Main features:
 17,500 seat multi-purpose
 51,000 sq.ft. exhibition space
 1,000 space garage
- Primarily hockey + arena football
- Converts to 6,000 seat auditorium
- Total cost: \$69 million funded mainly with \$51 million in county general obligation bonds
- Owned by Albany County;
 Operated by Spectacor
 Management



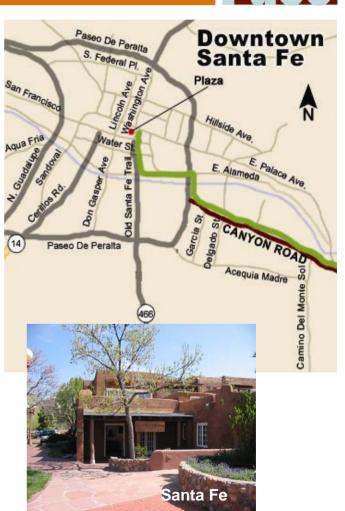


BI-NATIONAL ARTS WALK

CANYON ROAD, SANTA FE, NM



- 1.5 mile arts/cultural corridor
- Connected to downtown plaza
- More than 100 galleries & museums
- Second-largest art market in U.S.
- Part of \$1 billion Santa Fe arts & cultural industry which accounts for:
 - 2,567 jobs
 - \$54,656,000 in tax revenues for the city, county and state.
 - 1.5 million visitors per year



REDEVELOPMENT DISTRICT

127.5 ACRES





302.5 ACRES

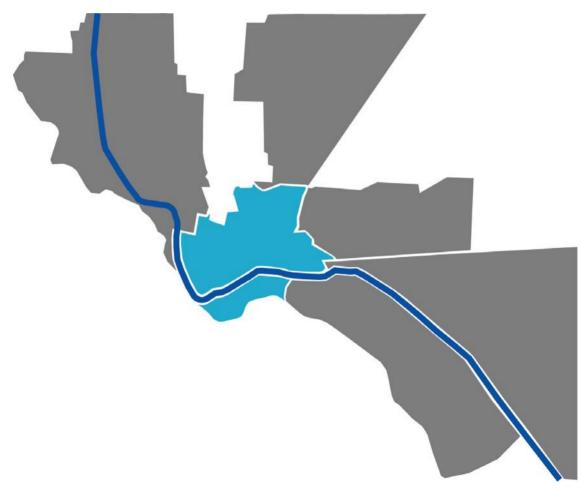




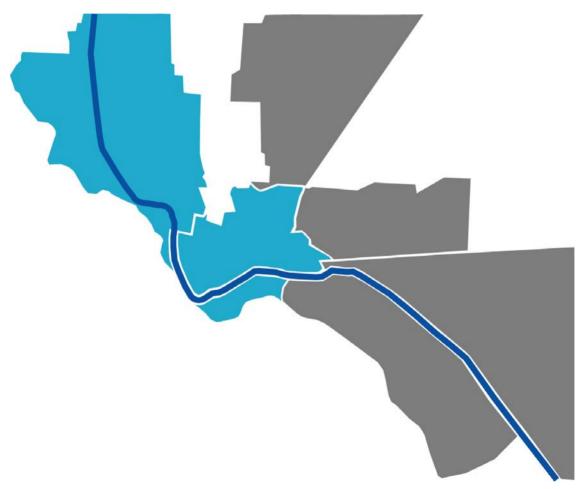




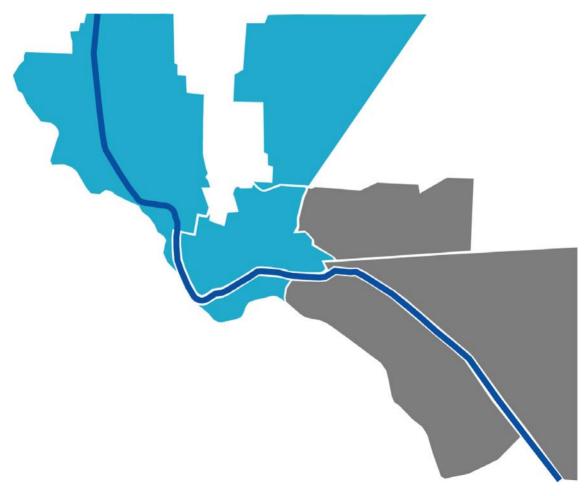




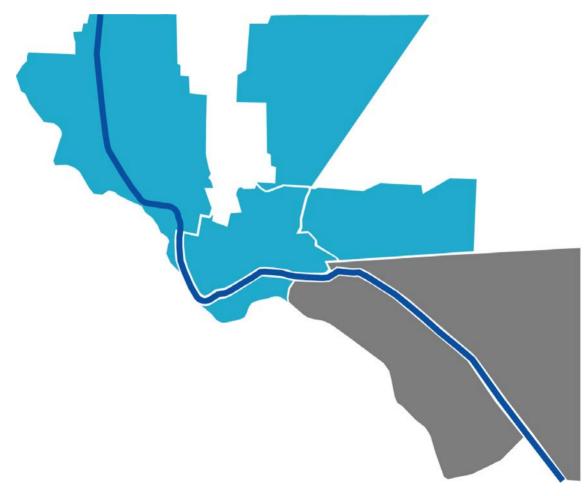




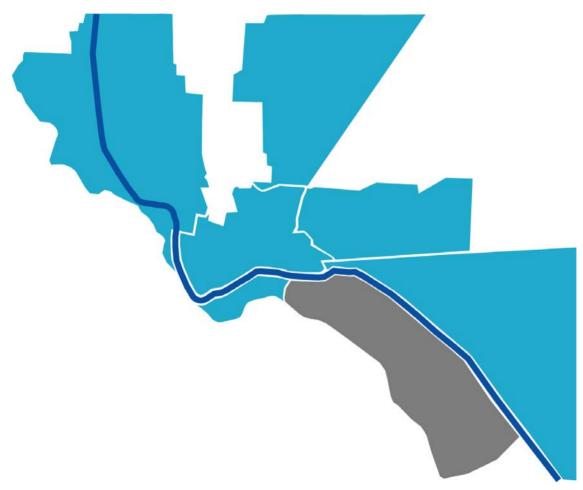




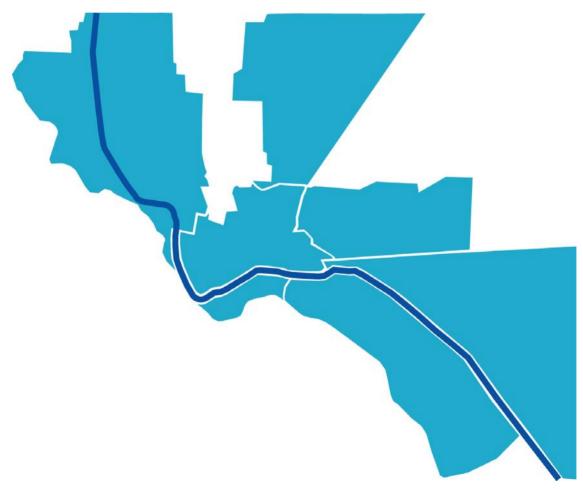












MARCH 31, 2006

EL PASO DOWNTOWN PLAN







IMPLEMENTATION PLAN

STEP ONE



Establish an Office of Urban Redevelopment coordinated by the Office of the City Manager





Seven Task Forces:

Incentive Task Force





Seven Task Forces:

Incentive Task Force

Arena Task Force





Seven Task Forces:

Incentive Task Force

Arena Task Force

Residential Task Force





Seven Task Forces:

Incentive Task Force

Arena Task Force

Residential Task Force

Communications Task Force



Seven Task Forces:

Incentive Task Force

Arena Task Force

Residential Task Force

Communications Task Force

Commercial Task Force





Seven Task Forces:

Incentive Task Force

Arena Task Force

Residential Task Force

Communications Task Force

Commercial Task Force

Bi-National Arts Walk Task Force



Seven Task Forces:

Incentive Task Force

Arena Task Force

Residential Task Force

Communications Task Force

Commercial Task Force

Bi-National Arts Walk Task Force

Legal Task Force

STEP THREE



Establish a Real Estate Investment Trust (REIT)

STEP FOUR



Create a Tax Increment Reinvestment Zone (TIRZ)

TIME LINE



Apr 3, 2006 Begin Public Comment

Process

Jul 1, 2006 Finalize Amending City's

Comprehensive Master Plan

Nov 1, 2006 City to Finalize the TIRZ

MARCH 31, 2006

EL PASO DOWNTOWN PLAN



